Business review

4th H&N 23rdto 26th OCT CONFERENCE ISTANBUL 2023

Past, present and future

ISTANBUL TURKEY 2023





Agenda

- 1. New Business model review
- 2. Avian influenza came to stay
 - 3. Nick coins updates
 - 4. MVP program
 - 5. Short notes.







New business model

Origin

Your choice

Three reasons for an upgrade







Origin – I have news

 Good news: David isn't taking vacations and now he has more help to keep improving the productivity.

Bad news: you are going to sell fewer birds every year. In 5 years, you will be selling 5-10% birds less.

What are you going to do about it?









These facts don't disappear

PS can producing at 119-120 chick /75 weeks

• 1 euro in PS price is 0.009 euro in your cost of production

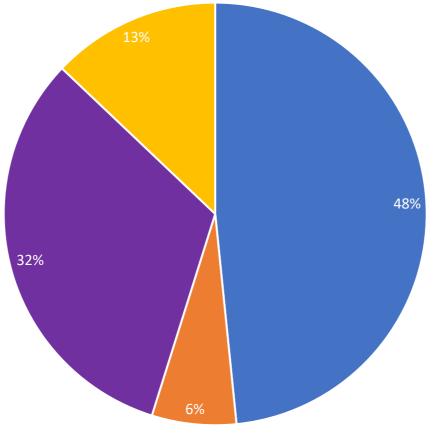
Now at average price PS affects <0.08 euro / chick







H&N focus



Investment





23rd to 26th OCT 2023





One year ago we started the change

Panama

OPRO

Cairo

OPREMIUM

Manila

OELITE

• Amsterdam

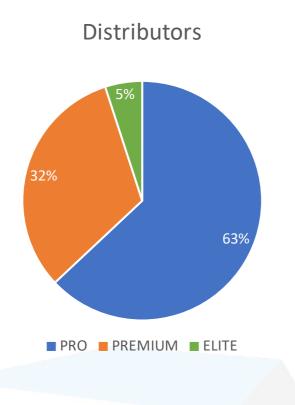


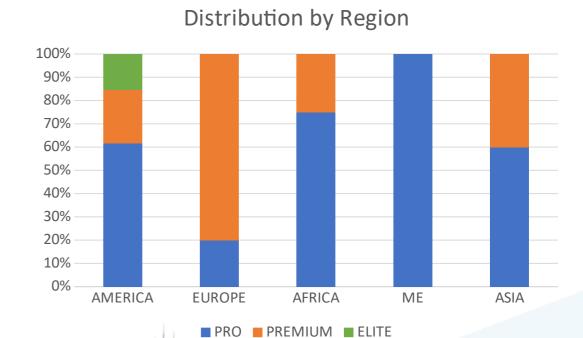




ISTANBUL TURKEY 2023

Your choice, we deliver







23rd to 26th
OCT
2023



Reasons for an upgrade

1. Beyond a simple distribution

- 2. Economy of scale
- 3. Services we offer







1.Beyond a simple distribution

○It is about partnership — hands off and focus your team.

• Beyond "I want a PS and good layer".

• Level up your team and company.







How you qualified a farmer of 40,000 layers for your business?

Big

Medium

Small

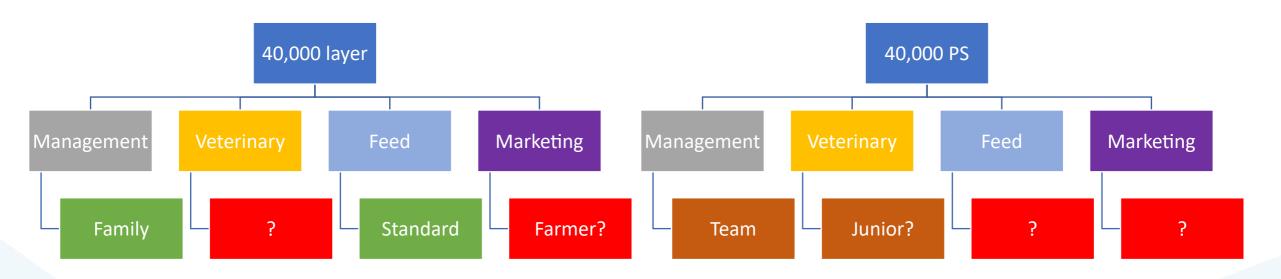
Not interesting







2. Economy of scale









3. Service we offer – Adaptable to you

- 1. KAI: farming assistant, task notifications for management...
- 2. Veterinary: different levels of consultancy.
- 3. Nutritionist: review or making diets.

Marketing: customization of what you need.







Let's make practical

	Fee	Total cost
Data monitoring program	1,000	1,000
Consultancy vet	600 euro / month	7,200
Visit vet/nutritionist	2,000 euro	2,000
Nutritionist	600 / month	7,200
Marketing	2,000 euro / month	24,000
	Total	41,400
	Cost / PS	1.14 / PS





Avian Influenza came to stay

• As there are cases in summer, now there isn't a calm season.

Strategy to keep getting PS: Hub + Regionalization.







Hubs of H&N Russia Canada Tr. France Spain & USA Portugal Brazil Australia **GPs** $23^{rd} \, \mathrm{to} \, 26^{th}$ 2023 INTERNATIONAL

Regionalization

○A Health Certifcate with the saying "country free of Al", now is a trap.

- There is job to do: Do you know Mafalda?
 - Only one origin we need to talk
 - Two origins we need to review

Three origins – we need to review







Nick coins

•What is that?

1 nick coin is 1 parent stock

• Give: 11,700











What you can get – 40,000 PS

	Nick coins
Ordering 2 years	720
PS data	256
Layers data (10%)	102
Total	1,078









MVP program

Market Value Propostiom

Let's work in the future of the business







Bases of the future



Selling price

Market share

Performance of the PS







Targets

1. Define in the market the value positioning of the bird.

2. Define the channels to communicate the positioning.

3. Make a marketing campaign.







Process

- 1. Discuss the value proposition with the KAM
- 2. Decide the channel of communication.
- 3. Make the campaign with the marketing team:
 - 1. Use the existing material; adapt it or make a new material.
 - Schedule the material
 - 3. Budget
- 4. Deploy







How is going on?

Speedy Foods, H&N Peninsular, H&N North America, H&N UK...

•Who is next?







Short notes

- ○KAI Layer Farming assistant:
 - Off line input data
 - Benchmark world wide
 - Improved use
- ○6 x 5 program for distributors and your customers







Short notes

• Nanny has become a service for Asian deliveries.

- •New people:
 - Roberto
 - Emilio/Rocco
 - Mafalda
 - Amal









Thank you very much for your attention.





